

Keystone Leadership Forum WRI Sustainable Enterprise Summit
December 6, 2001



# The Keystone Center



- Keystone Science School
  - residential school group programs
  - summer camps
  - national teacher training programs
- Science and Public Policy Program
  - serve as a neutral party to broker policy solutions among diverse stakeholders
  - national policy dialogues to community advisory councils
- Based in Keystone with an office in Washington, founded in 1975 as a non-profit



## Keystone Leadership Forum



- Initiative on sustainable development
- Non-biased in approach
- Use "hands-on" experience-based learning of Science School
- Multi-stakeholder expertise of the Science and Public Policy Program



# The Keystone Leadership Forum



- Who: Teams from corporations
- What: Engage stakeholders in creating business case for sustainable development
- How: Innovative learning progression
  - Series of three meetings in a year
  - In-depth field experiences
  - Peer-to-peer learning
  - Keystone Center stakeholder expertise
  - Outside experts



## Current & Past Participants



- DuPont
- Dow Chemical
- General Motors
- Conoco
- BP Amoco
- Duke Energy
- CH2Mhill

- Nike, Inc
- Vail Resorts
- MIT
- Mead Paper
- Johnson & Johnson
- Cinergy



## Places provide issues to explore





Leadville, CO Old Economy



Gloucester, MA Resource Economy



Costa Rica New Economy



El Paso Juarez Global Economy



## enter Field Experience



- Out of the meeting room
- Emersion into issues specific to the places
- Learn from multiple perspectives
- Seek new insight into similar issues and problems



#### **Themes**



Case for sustainable development

Working with stakeholders

Leadership capacity

Sustainable marketplace

Integrating stakeholder interests

Taking action

Using Criteria and Metrics

Involving stakeholders

Creating a shared vision

Business role in sustainable development

Identifying stakeholders and interests

Opportunities and barriers

Meeting 3: Growth and innovation

Meeting 2:
Transformation and change

Meeting 1: Restoration and maintenance



Concerns



History

(things to keep in mind...)





**Construction Zone** 

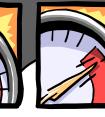
(things to look out for...)

# Dashboard Metrics



???

Speedometer



**Fuel** 



Odometer



Clock

**Navigation** 

Internal **Passengers** 

Who Concerns



Radio (outside information)



### **Key Outcomes**



- Better understanding of how to engage internal and external stakeholders in sustainable development
- A "road map" for how to get there
- Teams that support and will work towards change



## Challenges



- Time limitations of participants
- Travel expense restrictions
- Distances participants are willing to travel
- Time between meetings



### Veterans' Views



 Hear from those who are hear who have participated in the program